## OPUS BUSINESS ADVISORY GROUP

SEPTEMBER 2025

## FINANCIAL HEALTH OF THE RETAIL INDUSTRY

COMPANIES WITH ASSETS	NO OF COMPANIES			NET WORTH	WORKING CAPITAL	AVERAGE HEALTH SCORE	COMPANIES IN COMPANY WATCH WARNING AREA		NO OF ZOMBIES	% ZOMBIE	TOTAL DEFICIT	COMPANIES WITH NEGATIVE WORKING CAPITAL	
	#	£'000s	£'000s	£'000s	£'000s	(Max 100)	#	%	#	%	£'000s	#	%
AT SEPTEMBER 2025													
>£1m	8,096	161,891,692	23,814,905	56,943,223	1,712,539	58	1,746	22%	415	5%	-1,106,976	1,379	17%
£125k-£999k	38,539	13,082,079	808,772	4,333,459	3,135,658	43	13,168	34%	3,876	10%	-805,931	7,571	20%
£50k-£124k	30,299	2,453,891	148,662	175,657	271,870	35	13,193	44%	4,710	16%	-446,772	5,479	18%
£25k-£49k	21,900	784,743	52,548	-141,270	-36,852	32	10,845	50%	3,846	18%	-285,668	3,527	16%
£25k or less	44,350	506,607	36,904	-437,047	-301,461	29	25,271	57%	6,935	16%	-455,148	5,588	13%
TOTALS	143,184	178,719,012	24,861,791	60,874,022	4,781,754	36	64,223	45%	19,782	14%	-3,100,495	23,544	16%
AT JUNE 2025													
>£1m	8,115	170,154,295	26,138,989	59,902,752	2,209,814	58	1,747	22%	408	5%	-1,174,739	1,370	17%
£125k-£999k	38,750	13,099,939	828,936	4,342,208	3,168,080	43	13,151	34%	3,884	10%	-809,477	7,510	19%
£50k-£124k	30,171	2,432,688	154,707	162,584	266,157	35	13,143	44%	4,701	16%	-448,083	5,433	18%
£25k-£49k	21,783	780,163	53,924	-138,130	-31,750	32	10,759	49%	3,836	18%	-278,975	3,511	16%
£25k or less	44,071	504,225	39,082	-430,418	-291,651	29	25,160	57%	6,862	16%	-447,478	5,526	13%
TOTALS	142,890	186,971,310	27,215,638	63,838,996	5,320,650	36	63,960	45%	19,691	14%	-3,158,752	23,350	16%
AT NOVEMBER 2024													
>£1m	8,116	196,932,923	27,118,406	72,826,846	6,601,019	60	1,609	20%	381	5%	-699,928	1,286	16%
£125k-£999k	38,657	13,029,153	899,016	4,399,443	3,341,902	44	12,640	33%	3,738	10%	-771,743	7,075	18%
£50k-£124k	30,119	2,431,902	168,922	179,540	331,066	36	12,894	43%	4,566	15%	-416,278	5,043	17%
£25k-£49k	21,504	772,408	59,755	-137,706	-11,618	32	10,534	49%	3,754	17%	-269,544	3,387	16%
£25k or less	42,342	486,957	40,762	-410,623	-267,547	28	24,425	58%	6,611	16%	-420,371	5,192	12%
TOTALS	140,738	213,653,343	28,286,861	76,857,500	9,994,822	37	62,102	44%	19,050	14%	-2,577,864	21,983	16%
MAY 2024													
Companies With Assets over £1m	8,035	201,202,491	43,956,931	72,024,388	7,039,892	60	1,542	19%	368	5%	-1,827,593	1,227	15%
Companies With Assets £125k-£999k	38,909	13,118,951	935,442	4,512,177	3,537,563	44	12,419	32%	3,729	10%	-718,873	6,786	17%
Companies With Assets £50k-£124k	30,501	2,458,119	185,626	197,754	388,861	36	12,838	42%	4,435	15%	-389,021	4,789	16%
Companies With Assets £25k-£49k	21,619	777,819	67,908	-141,550	5,471	32	10,531	49%	3,848	18%	-270,389	3,351	16%
Companies With Assets less than £25k	41,905	479,359	42,965	-404,275	-246,099	28	24,461	58%	6,393	15%	-407,796	5,030	12%
Totals	140,969	218,036,739	45,188,872	76,188,494	10,725,688	37	61,791	44%	18,773	13%	-3,613,672	21,183	15%
AUGUST 2023													
Companies With Assets over £1m	7,651	210,792,579	64,375,823	77,655,848	5,221,168	62	1,394	18%	366	5%	-637,663	1,130	15%
Companies With Assets £125k-£999k	38,204	12,825,408	980,065	4,302,415	3,572,173	46	11,688	31%	3,519	9%	-691,802	6,226	16%
Companies With Assets £50k-£124k	30,716	2,503,547	216,776	209,230	490,396	36	12,297	40%	4,241	14%	-360,961	4,365	14%
Companies With Assets £25k-£49k	22,070	806,216	77,407	-145,357	30,491	33	10,407	47%	3,802	17%	-270,309	3,138	14%
Companies With Assets less than £25k	39,539	455,250	45,084	-360,060	-208,763	28	23,101	58%	5,916	15%	-361,938	4,425	11%
Totals	138,180	227,383,000	65,695,155	81,662,076	9,105,465	37	58,887	43%	17,844	13%	-2,322,673	19,284	14%

SOURCE: COMPANY WATCH